

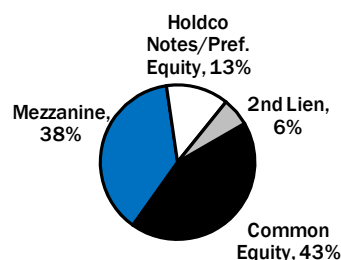
Northwestern Mutual Capital Mezzanine & Private Equity

Investing alongside leading equity sponsors in mezzanine & 2nd lien debt and preferred & common equity.

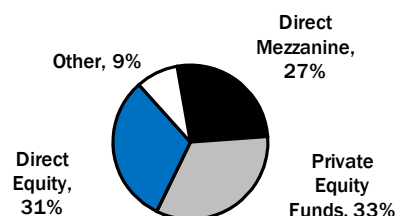
Overview

- Over \$5.5 billion in mezzanine & equity co-investments since 2004
- Manage approximately \$29 billion on behalf of our primary client, The Northwestern Mutual Life Insurance Company
- Team of 31 seasoned investment professionals with offices in Milwaukee & London

2006-2009 Investments
\$4.1 billion
 (Excluding Fund Commitments)



Mezzanine & Private Equity Portfolio
\$7.2 billion
 (as of 2009)



Experienced, Trusted Partner

- Extensive sector knowledge across markets worldwide
- Focused on building strong sponsor relationships
- Equity activity limited to coinvestments, reducing potential conflicts (no hidden agendas).

Long-Term, Strategic Commitment to Private Equity

- Active PE investors since the 1970s
- Consistent presence across cycles; active even in difficult markets
- AAA-rated parent generating billions in investable cash annually
- Rational, patient, long-term investors

Investment Profile

- \$10 million to \$50 million+ investment size by Northwestern Mutual
- Any industry, including specialized sectors such as healthcare, financial services and energy
- Located in North America, Europe, Australia or Asia

Flexible, Responsive and Efficient

- Proven ability to close deals on accelerated timelines
- Flexible structures to meet sponsor needs; will invest in mezzanine, 2nd lien, holdco PIK, preferred equity, common equity and other junior securities

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